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(Pages : 2)

Name.....

Reg. No.....

SECOND SEMESTER M.Com. DEGREE (REGULAR/SUPPLEMENTARY) EXAMINATION, APRIL 2024

(CBCSS)

Master of Commerce

MCM 2C 07—ADVANCED STRATEGIC MANAGEMENT

(2019 Admission onwards)

Time: Three Hours

Maximum: 30 Weightage

Answers should be written in English only.

Section A

Answer any four questions.

Each question carries 2 weightage.

- 1. What is strategic decision making?
- 2. What is core competence?
- 3. What is contingency strategy?
- 4. What is Integration?
- 5. What is a SBU?
- 6. When is liquidation justified?
- 7. Describe the concept of competitive advantage?

 $(4 \times 2 = 8 \text{ weightage})$

Section B

Answer any four questions.

Each question carries 3 weightage.

- 8. What are the key differences between goals and objectives?
- 9. Discuss value chain analysis.
- 10. What is SWOC? Discuss how SWOC can help a company in strategic management.
- ${\bf 11.} \ \ \, {\bf Distinguish \ between \ strategic \ evaluation \ and \ control.}$

Turn over

- What is competitor analysis? Discuss its importance.
- 13. Discuss the key elements of behavioural implementation?
- 14. Discuss the process and techniques of strategy evaluation and control?

 $(4 \times 3 = 12 \text{ weight$

Section C

Answer any two questions. Each question carries 5 weightage.

- Discuss the strategic management process.
- Discuss Michael E Porter's contributions to strategic management.
- What is functional strategy? Discuss some functional strategies that are important in a
- 18. What is cooperative strategy? Discuss various types of co-operative strategies.

 $(2 \times 5 = 10 \text{ weigh})$